



Black Sea Ports and Logistics 2026



TÜRKLİM

www.turklim.org

WELCOME

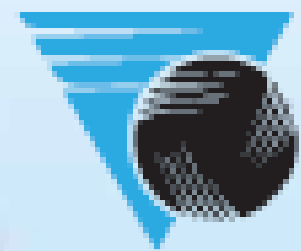
BLACK SEA

Ports and Logistics 2026



Tuesday 9 to Thursday 11 June 2026
DoubleTree by Hilton Istanbul Piyalepasa, Türkiye

Hosted by



YILPORT
HOLDING INC.

Strategic Partner



- **A maritime and logistics event**
- **A platform to discuss the future of connectivity, resilience and competitiveness across the Black Sea region.**

GEOSTRATEGIC LANDSCAPE & CONNECTIVITY



PORTS AS STRATEGIC NODES

In today's changing environment, ports are no longer passive infrastructure. They are strategic nodes where sea routes meet railways, highways, logistics centres, customs systems, industrial zones, digital platforms and energy networks.



The modern port is more than a cargo gateway: it is a **resilience platform**, a **data platform**, an **energy platform**, and a **regional integration platform**.

THE KEY QUESTION FOR THE BLACK SEA REGION



This brings us to the key question of this conference:
How can the Black Sea region build a logistics system that is efficient in normal times, resilient in crisis, and competitive in the future?



This question is highly relevant for **Türkiye**.
Türkiye is located at the natural intersection of the Black Sea, the Mediterranean, Europe, Asia and the Middle East.



Istanbul, where we meet today, is not only a city with a unique maritime heritage. It is also a living symbol of connectivity.



STRATEGIC LOCATION

Natural crossroads of continents and seas



RESILIENT CONNECTIVITY

Multiple corridors, multiple options



COMPETITIVE ADVANTAGE

Efficiency today, leadership tomorrow



LIVING SYMBOL OF CONNECTIVITY

Istanbul connects people, markets and opportunities



FROM GEOGRAPHY TO REGIONAL VALUE



This is the perspective through which **TÜRKLİM** views the future of Turkish ports and the Black Sea logistics ecosystem.



TÜRKİYE'S PORTS: A PILLAR OF TRADE AND INDUSTRY



Türkiye's ports are one of the strongest pillars of our country's trade and industrial development.



2025
Total Cargo Handling

553.3
million tons



2025
Container Volume

14.0
million TEU



Maritime Share of
Exports by Value (2025)

56.3%



Ports as Economic Infrastructure

These figures show that ports are not only maritime assets. They are economic infrastructure supporting manufacturing, exports, imports, transit trade, energy security, food supply chains, Ro-Ro flows, container logistics and regional distribution.



Manufacturing



Exports & Imports



Transit Trade



Energy Security



Food Supply Chains



Ro-Ro Flows



Container Logistics



Regional Distribution

Source: Ministry of Transport and Infrastructure, TÜİK, TÜRKLİM calculations (2025).



THE BLACK SEA: HIGHER VOLUMES, HIGHER COMPLEXITY

Black Sea ports must prepare not only for growth, but also for a more complex operating environment.



Resilience, connectivity and adaptability are now strategic necessities.

Why the Black Sea matters



Geopolitical uncertainty is reshaping trade flows.



Transport routes are changing across Eurasia.



Infrastructure bottlenecks still limit capacity.



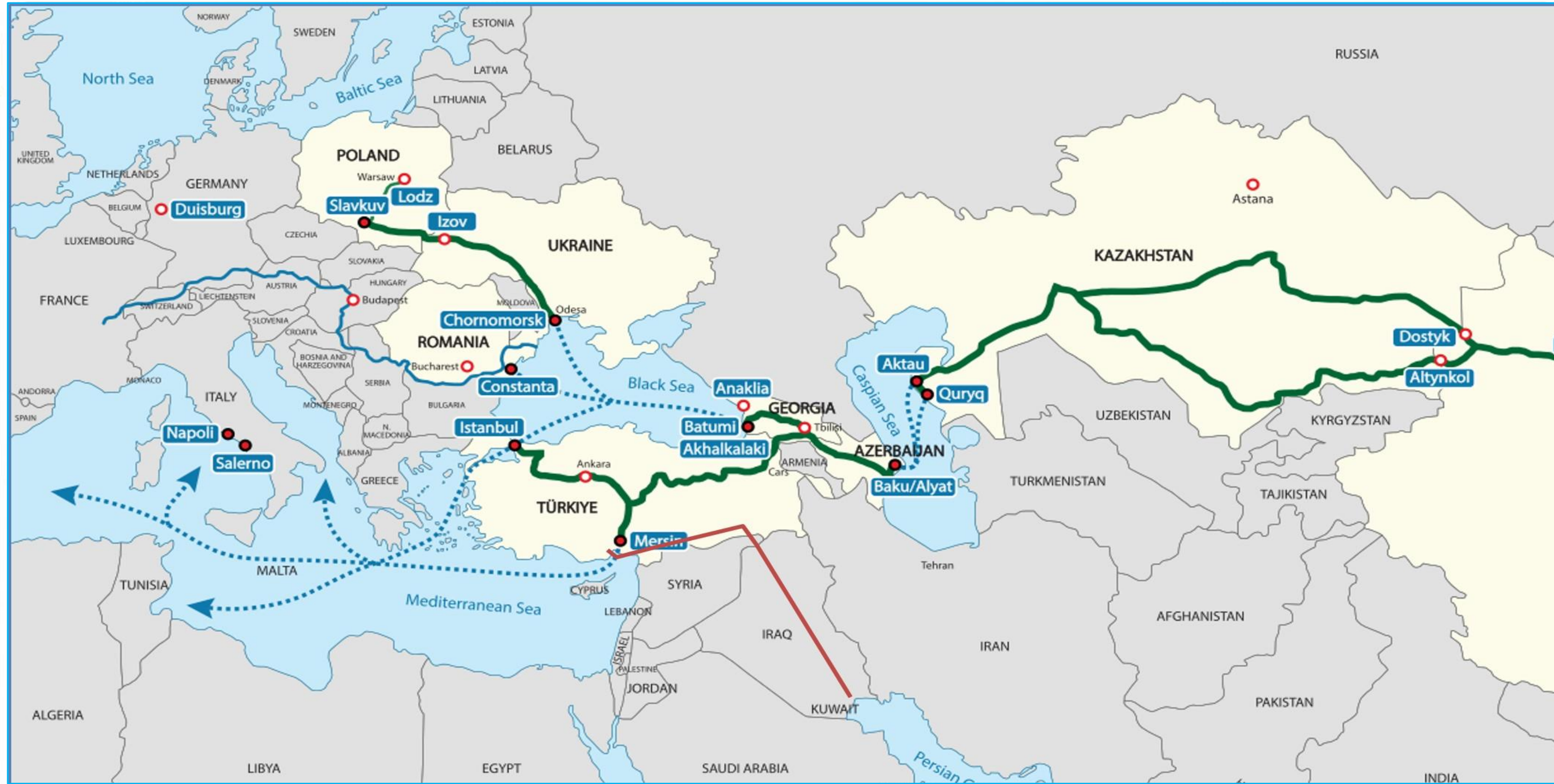
Environmental expectations are rising.



Digital vulnerabilities increase operational risk.



Shippers are demanding reliable corridors.



Ports around the Black Sea must now prepare not only for higher volumes, but also for higher complexity.

Operational Excellence and Sustainable Port Transformation

Key priorities for resilient, smart and competitive port corridors

1



Operational Excellence

- Safe • Fast • Predictable
- Berth planning
- Yard productivity
- Truck flow optimisation
- Reduced waiting times

2



Smart Port Foundations

- Process discipline
- Skilled people
- Reliable data
- Cyber resilience
- Operational purpose
- Technology solving real problems

3



Sustainability Transition

- Decarbonisation
- Electrification
- Onshore Power Supply (OPS)
- Renewable energy
- Alternative fuels
- Environmental standards

4



Corridor Cooperation

- Port-to-port
- Port-to-ship
- Port-to-hinterland
- Public-private cooperation
- Grid capacity
- Financing
- Regulatory clarity



Competitive corridors require operational excellence, digital intelligence, green investment and coordinated action

CORRIDORS SUCCEED IN OPERATIONS

A corridor is only as strong as its weakest operational link.



Corridors do not succeed on maps.
They succeed in operations.



OPERATIONAL REALITY CHECK



Predictable cargo flow?



Reliable schedules?



Sufficient rail capacity?



Efficient customs?



Integrated hinterland logistics?



Interoperable digital systems?



Infrastructure resilient to disruption?



Middle Corridor

Trans-Caspian

Black Sea Connectivity

Development Road

Mediterranean Links

European Connections



The future of the region will be defined by operational performance.



TÜRKİYE'S PORT SYSTEM: FIVE STRATEGIC PRIORITIES

A diversified, competitive and resilient port ecosystem



TÜRKLİM's ROLE

-  | Bringing operators together
-  | Sharing best practices
-  | Policy dialogue
-  | Sustainable & digital transformation
-  | Collective experience / sector voice

1



Resilient
Infrastructure

2



Hinterland
Connectivity

3



Digital &
Operational Intelligence

4



Energy
Transformation

5



Regional
Cooperation



One system. Four seas. Five priorities. Stronger together.



TÜRKİYE IS READY. TURKISH PORTS ARE READY.

TÜRKLİM IS READY TO CONNECT, COLLABORATE AND CREATE VALUE.

TOGETHER WITH OUR STAKEHOLDERS



CONNECTIONS CREATE VALUE



WHEN SEAS CONNECT,
TRADE GROWS.



WHEN PORTS CONNECT,
REGIONS PROSPER.



WHEN PEOPLE CONNECT,
IDEAS BECOME PROJECTS.



AND WHEN PROJECTS CONNECT,
CORRIDORS BECOME REALITIES.



READY TO DELIVER



CONSTRUCTIVE DIALOGUE



PRACTICAL SOLUTIONS



STRONG PARTNERSHIPS



SHARED VISION



A STRONGER BLACK SEA
LOGISTICS ECOSYSTEM



Wishing Black Sea Ports and Logistics 2026 **every success** –
for a more connected, competitive and sustainable Black Sea region.





THANKS